MGMT 3103 – Principles of Management
Summer I 2020

Instructor: Cleveland Stiff
Section # and CRN: Z01 - 32697
Office Location: Agriculture and Business Building #362
Office Phone: 936.261.9263
Email Address: ccstiff@pvamu.edu
Office Hours: TWR 9:30am-10:30pm

Mode of Instruction: Online
Course Location: NA
Class Days & Times: NA

Catalog Description: MGMT 3103. Principles of Management. (3-0) Credit 3 semester hours. Fundamentals of organization and administration. Planning, organizing, directing, coordinating, and controlling business activities. Goal setting: models for thinking about organizations; organizational design; information systems; models for understanding individual behavior; job performance and job satisfaction; motivation and leadership; behavior in work groups and careers in business.

Prerequisites: MGMT 1013 (minimum grade of “C”) Co-requisites: None

Student Learning Outcomes:

<table>
<thead>
<tr>
<th>Upon successful completion of this course, students will be able to:</th>
<th>Program Learning Outcome #</th>
<th>Core Curriculum Outcome Alignment</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Explain the foundations of management.</td>
<td>BBA 1</td>
<td>Not a Part of University Core</td>
</tr>
<tr>
<td>2 Describe how managers deliver strategic value.</td>
<td>BBA 1</td>
<td>Not a Part of University Core</td>
</tr>
<tr>
<td>3 Explain how managers build a dynamic organization.</td>
<td>BBA 1 &amp; 2</td>
<td>Not a Part of University Core</td>
</tr>
<tr>
<td>4 Understand the external environment and organizational culture.</td>
<td>BBA 1 &amp; 2</td>
<td>Not a Part of University Core</td>
</tr>
<tr>
<td>5 Explicate the importance of leading and mobilizing people.</td>
<td>BBA 1 &amp; 2</td>
<td>Not a Part of University Core</td>
</tr>
<tr>
<td>6 Explain how managers go about motivating for performance.</td>
<td>BBA 1-4</td>
<td>Not a Part of University Core</td>
</tr>
</tbody>
</table>
Major Course Requirements

Method of Determining Final Course Grade

<table>
<thead>
<tr>
<th>Course Grade Requirement</th>
<th>Value</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1) Discussion Questions</td>
<td>20% of total</td>
<td>20%</td>
</tr>
<tr>
<td>2) Individual Project (Article Review)</td>
<td>20% of total</td>
<td>40%</td>
</tr>
<tr>
<td>3) Two Exams</td>
<td>60% of total</td>
<td>100%</td>
</tr>
</tbody>
</table>

Total:

Grading Criteria and Conversion:
A = 90-100%
B = 80-89%
C = 70-79%
D = 60-69%
F = 59% or below

Detailed Description of Major Assignments:
Assignment Title or Grade Requirement  
1) Individual Project  
   Description: Students will work to complete an individual project of the instructor’s choosing, i.e. a scrapbook of current newspaper / magazine articles that have a connection to chapter topics. The scrapbooks will be submitted via Dropbox at a designated time per the schedule below. No more than one article per section can be retrieved from the internet. The article can be no more than three months old. Assignments that are submitted late will receive a “ZERO” as this is your “Final”.

****PLEASE SEE e-COURSE PAGE FOR TEMPLATE / EXAMPLE****

2) Assignment Discussion Questions  
   Students must complete and submit “Learning Outcomes”/Discussion questions for each chapter. The questions are at the beginning of each chapter. The questions are also provided to students via the eCourse page. Students will upload chapters 1-5 prior to Exam #1 and will upload chapters 6-10 prior to Exam #2. Failure to submit assignment(s) on the date of submission will result in a penalty of 20 points per calendar day.

3) Exams  
   Multiple tests are designed to measure knowledge of textbook contents and presented course material. Exams will consist of multiple choice questions, true/false, and/or short answers. There will be two online exams. All exams are closed-book closed-notes examinations.

For Exam Purposes - Students must have access to a computer that is compatible with Respondus Lockdown Browser and Respondus Lockdown Monitor.
Course Procedures or Additional Instructor Policies

Tardiness / Late Arrivals/ Early Leave:
Online – NA *(Exception – Students are expected to be present for all ZOOM meetings)*
Face-to-Face (See below)
Except in preapproved instances, there will be a 5 minute grace period. Once the grace period expires, students will be allowed to attend class that particular day however he/she will be recorded as absent. If the student leaves the classroom before final dismissal, he/she will be counted as absent.

No late work is accepted. Make sure that you know the due date AND time for assignments. Any scheduling conflicts that result in missing exams or assignment deadlines must be discussed with me beforehand or the resulting grade is zero.

Textbook: The textbook is mandatory for this course. I expect every student to have access to a copy of the required text(s) for this course no later than the end of the second week of instruction. I recommend bringing the book to class. Read the assigned material from the text(s) before coming to class.

Electronic devices:
Online – NA *(Exception – Students are expected to follow exam / testing rules – Exam rules will be provided prior to each exam)*
Face-to-Face (See below)
Calculators and personal computers are allowed in the classroom. To prevent classroom disruption, all cell phones must be placed in the “OFF” or “SILENT” position and stored (Non-visibility) in your bag, purse, or on one’s person before entering class. If one anticipates a possible emergency contact, please notify the instructor prior to class. Failure to do so will result in progressive disciplinary action up to and including class dismissal and a grade assignment of “0” for that day’s activities.

Food / Drink:
Online – NA
Face-to-Face (See below)
Absolutely, no food or drink will be allowed in the classroom.
<table>
<thead>
<tr>
<th>Week One: Topic Description</th>
<th>(May 26 - May 28)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Introductions / Syllabus Presentation – Via ZOOM Meeting</td>
<td></td>
</tr>
<tr>
<td>Individual Project Discussion</td>
<td></td>
</tr>
<tr>
<td>Chapter 1 - Innovative Management for a Changing World</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
<tr>
<td>Chapter 2 - The Evolution of Management Thinking</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Week Two: Topic Description</th>
<th>(June 1 - June 4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chapter 3 - The Environment and Corporate Culture</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
<tr>
<td>Chapter 4 - Managing in a Global Environment</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
<tr>
<td>Chapter 5 - Managing Ethics and Social Responsibility</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Week Three: Topic Description</th>
<th>(June 8 - June 11)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Submit Learning Outcomes/Discussion Questions (Chapters 1-5)</td>
<td></td>
</tr>
<tr>
<td>Exam 1 – Chapters 1-5</td>
<td></td>
</tr>
<tr>
<td>Chapter 6 - Managing Small Business Start-Ups</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
<tr>
<td>Chapter 7 - Managerial Planning and Goal Setting</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Week Four: Topic Description</th>
<th>(June 15 - June 18)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chapter 8 - Strategy Formulation and Execution</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
<tr>
<td>Chapter 9 - Managerial Decision Making</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Week Five: Topic Description</th>
<th>(June 22 - June 29)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chapter 10 - Designing Adaptive Organizations</td>
<td></td>
</tr>
<tr>
<td>Learning Outcome Questions</td>
<td></td>
</tr>
<tr>
<td>Submit Learning Outcomes/Discussion Questions (Chapters 6-10)</td>
<td></td>
</tr>
<tr>
<td>Exam 2 – Chapters 6-10</td>
<td></td>
</tr>
<tr>
<td><strong>Electronic Article Scrapbook</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Assignment(s):**

Submit Articles (All Chapters) via Dropbox (NLT-June 29th, 12:00pm)
Student Support and Success

John B. Coleman Library
The library and its partners have as their mission to provide resources and instructional material in support of the evolving curriculum, as a partner in Prairie View A&M University's mission of teaching, research, and service and to support the University's core values of access and quality, diversity, leadership, relevance, and social responsibility through emphasis on ten key areas of service. It maintains library collections and access both on campus, online, and through local agreements to further the educational goals of students and faculty. https://www.pvamu.edu/library/ Phone: 936-261-1500

The Learning Curve (Center for Academic Support)
The Learning Curve offers Tutoring via peer tutoring. The services include workshops (i.e., Save My Semester, Recalculate Your Route), seminars (i.e., Tools You Can Use: TI-84), group review sessions (i.e., College Algebra Topic Reviews, GRE Preparation), group study opportunities (i.e., TSIA, HESI, Study Break, Exam Cram), and test-taking strategies (How to take Notes, Study Buddy, 5 Day Study Guide). The Learning Curve is a nationally certified tutoring program through the National Tutoring Association. The peer tutors are trained and certified by the coordinator each semester. Location: J.B. Coleman Library Rm. 207F. Phone: 936-261-1561

The Center for the Oversight and Management of Personalized Academic Student Success (COMPASS)
The Center for the Oversight and Management of Personalized Academic Student Success (COMPASS) is designed to help Prairie View students in their second year and beyond navigate towards graduation by providing the following services: Academic Advisement, Targeted Tutorials for Personalized Learning, Campus-Wide Referrals, and Academic & Social Workshops. Location: J.B. Coleman Library Rm. 306. Phone: 936-261-1040

Writing Center
The Writing Center provides student consultants on all aspects of the writing process and a variety of writing assignments. Writing Center consultations assist students in such areas as prewriting, brainstorming, audience awareness, organization, research, and citation. Students taking on-line courses or courses at the Northwest Houston Center or College of Nursing may consult remotely or by email. Location: Hilliard Hall Rm. 121. Phone: 936-261-3724.

Student Counseling Services
The Student Counseling Services unit offers a range of services and programs to assist students in maximizing their potential for success: short-term individual, couples, and group counseling, as well as crisis intervention, outreach, consultation, and referral services. The staff is licensed by the State of Texas and provides assistance to students who are dealing with academic skills concerns, situational crises, adjustment problems, and emotional difficulties. Information shared with the staff is treated confidentially and in accordance with Texas State Law. Location: Owens-Franklin Health Center Rm. 226. Phone: 936-261-3564

Testing
The Department of Testing administers College Board CLEP examinations, the HESI A2 for pre-nursing majors, LSAT for law school applicants and MPRE for second-year law students, the Experiential Learning Portfolio option, the Texas Success Initiative (TSI) Assessment, which determines college readiness in the state, and exam proctoring, among other service such as SAT and ACT for high school students. Location: Delco Rm. 141. Phone: 936-261-4286

Office of Diagnostic Testing and Disability Services
As a federally-mandated educational support unit, the Office of Disability Services serves as the repository for confidential disability files for faculty, staff, and students. For persons with a disability, the Office develops individualized ADA letters of request for accommodations. Other services include: learning style inventories, awareness workshops, accessibility pathways, webinars, computer laboratory with adapted hard and software, adapted furniture, proctoring of non-standardized test administrations, ASL interpreters, ALDs, digital recorders, livescribe, Kurtzweil, and a comprehensive referral network across campus and the broader community. Location: Evans Hall Rm. 317. Phone: 936-261-3585
Veteran Affairs
Veterans Services works with student veterans, current military and military dependents to support their transition to the college environment and continued persistence to graduation. The Office coordinates and certifies benefits for both the G.I. Bill and the Texas Hazlewood Act. Location: Evans Hall Rm. 323. Phone: 936-261-3563

Office for Student Engagement
The Office for Student Engagement delivers comprehensive programs and services designed to meet the co-curricular needs of students. The Office implements inclusive and accessible programs and services that enhance student development through exposure to and participation in diverse and relevant social, cultural, intellectual, recreational, community service, leadership development and campus governance. Location: Memorial Student Center Rm. 221. Phone: 936-261-1340

Career Services
Career Services supports students through professional development, career readiness, and placement and employment assistance. The Office provides one-on-one career coaching, interview preparation, resume and letter writing, and career exploration workshops and seminars. Services are provided for students at the Northwest Houston Center and College of Nursing in the Medical Center twice a month or on a requested basis. Distance Learning students are encouraged to visit the Career Services website for information regarding services provided. Location: Evans Hall Rm. 217. Phone: 936-261-3570

University Rules and Procedures

Disability Statement (Also See Student Handbook):
The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you believe you have a disability requiring an accommodation, please contact Disability Services, in Evans Hall, Room 317, or call 936-261-3585/3.

Academic Misconduct (See Student Handbook):
You are expected to practice academic honesty in every aspect of this course and all other courses. Make sure you are familiar with your Student Handbook, especially the section on academic misconduct. Students who engage in academic misconduct are subject to university disciplinary procedures.

Forms of Academic Dishonesty:
1. Cheating: deception in which a student misrepresents that he/she has mastered information on an academic exercise that he/she has not mastered; giving or receiving aid unauthorized by the instructor on assignments or examinations.
2. Academic misconduct: tampering with grades or taking part in obtaining or distributing any part of a scheduled test.
3. Fabrication: use of invented information or falsified research.
4. Plagiarism: unacknowledged quotation and/or paraphrase of someone else's words, ideas, or data as one's own in work submitted for credit. Failure to identify information or essays from the Internet and submitting them as one's own work also constitutes plagiarism.

Nonacademic Misconduct (See Student Handbook)
The university respects the rights of instructors to teach and students to learn. Maintenance of these rights requires campus conditions that do not impede their exercise. Campus behavior that interferes with either (1) the instructor's ability to conduct the class, (2) the inability of other students to profit from the instructional program, or (3) campus behavior that interferes with the rights of others will not be tolerated. An individual engaging in such disruptive behavior may be subject to disciplinary action. Such incidents will be adjudicated by the Dean of Students under nonacademic procedures.

Sexual Misconduct (See Student Handbook):
Sexual harassment of students and employers at Prairie View A&M University is unacceptable and will not be tolerated. Any member of the university community violating this policy will be subject to disciplinary action.

Title IX Statement
Prairie View A&M University (PVAMU) is committed to supporting students and complying with the Texas A&M University System non-discrimination policy. It seeks to establish an environment that is free of bias, discrimination, and harassment. If you experience an incident of sex- or gender-based discrimination, including sexual harassment, sexual assault or attempted sexual assault, we encourage you to report it. While you may talk to a faculty member about an incident of misconduct, the faculty member must report the basic facts of your experience to Ms. Alexia Taylor, PVAMU’s Title IX Coordinator. If you would like to speak with someone who may be able to afford you privacy or confidentiality, there are individuals who can meet with you. The Title IX Coordinator is designated to handle inquiries regarding non-discrimination policies and can assist you with understanding your options and connect you with on- and off-campus resources. The Title IX Coordinator can be reached by phone at 936-261-2123 or in Suite 013 in the A.I. Thomas Administration Building.

Class Attendance Policy (See Catalog for Full Attendance Policy)
Prairie View A&M University requires regular class attendance. Attending all classes supports full academic development of each learner whether classes are taught with the instructor physically present or via distance learning technologies such as interactive video and/or internet.

Excessive absenteeism, whether excused or unexcused, may result in a student’s course grade being reduced or in assignment of a grade of “F”. Absences are accumulated beginning with the first day of class during regular semesters and summer terms. Each faculty member will include the University’s attendance policy in each course syllabus.

Student Academic Appeals Process
Authority and responsibility for assigning grades to students rests with the faculty. However, in those instances where students believe that miscommunication, errors, or unfairness of any kind may have adversely affected the instructor’s assessment of their academic performance, the student has a right to appeal by the procedure listed in the Undergraduate Catalog and by doing so within thirty days of receiving the grade or experiencing any other problematic academic event that prompted the complaint.

TECHNICAL CONSIDERATIONS

Minimum Recommended Hardware and Software:
- Intel PC or Laptop with Windows 7; Mac with OS X; Smartphone or iPad/Tablet with Wi-Fi
- High speed Internet access
- 8 GB Memory
- Hard drive with 320 GB storage space
- 15” monitor, 800x600, color or 16 bit
- Sound card w/speakers
- Microphone and recording software
- Keyboard & mouse
- Most current version of Google Chrome, Safari, Internet Explorer or Firefox

Note: Be sure to enable Java & pop-ups in the Web browser preferences

Participants should have a basic proficiency of the following computer skills:
- Sending and receiving email
- A working knowledge of the Internet
- Proficiency in Microsoft Word (or a program convertible to Word)
- Proficiency in the Acrobat PDF Reader
- Basic knowledge of Windows or Mac O.S.

Netiquette (online etiquette):
Students are expected to participate in all discussions and virtual classroom chats as directed. Students are to be respectful and courteous to others on discussions boards. Foul or abusive language will not be tolerated.
**Technical Support:**
Students should go to https://mypassword.pvamu.edu/ if they have password issues. The page will provide instructions for resetting passwords and contact information if login issues persist. For other technical questions regarding eCourses, call the Office of Distance Learning at 936-261-3283

**Communication Expectations and Standards:**
Emails or discussion postings will receive a response from the instructor, usually in less than 48 hours. Urgent emails should be marked as such. Check regularly for responses.

**Discussion Requirement:**
Online courses often require minimal to no face-to-face meetings. However, conversations about the readings, lectures, materials, and other aspects of the course can take place in a seminar fashion. This will be accomplished by the use of the discussion board. The exact use of discussion will be determined by the instructor.

*It is strongly suggested* that students type their discussion postings in a word processing application and save it to their PC or a removable drive before posting to the discussion board. This is important for two reasons: 1) If for some reason your discussion responses are lost in your online course, you will have another copy; 2) Grammatical errors can be greatly minimized by the use of the spell-and-grammar check functions in word processing applications. Once the post(s) have been typed and corrected in the word processing application, it/they should be copied and pasted to the discussion board.