



PRAIRIE VIEW A&M UNIVERSITY

ARMY ROTC PROGRAM

MSL301 – Fall, 2016



I. LOGISTICS

<i>Course:</i>	Military Science and Leadership (MSL) 301 Training Management and the Warfighting Functions
<i>Course Start Date:</i>	23Aug16
<i>Course End Date:</i>	06Dec16
<i>Course Hours:</i>	1230 – 1350 / Tuesday & Thursday
<i>Lab Hours:</i>	1400 – 1700 / Thursday
<i>Prerequisite:</i>	MSL 101, 102, 201 & 202
<i>Term:</i>	Fall Semester, 2016
<i>Professor:</i>	CPT Qiong Garner, LG, Assistant Professor of Military Science
<i>Office Location:</i>	Room 1B122, Hobart Taylor Building, 1455 T.R. Solomon Street
<i>Contact Information:</i>	Office: 936.261.1618 / Cell: 909.343.7955 School Email: gwgarnier@pvamu.edu Military Email: giong.garner.mil@mail.mil
<i>Office Hours:</i>	As Needed to Meet with Cadets

Please print a copy of this syllabus for handy reference.

Unless otherwise stated, if there is a question about what assignments are due, please remember this syllabus is considered the ruling document.

II. COURSE / CATALOGUE OVERVIEW

This is an academically challenging course where Cadets will study, practice, and apply the fundamentals of Army Leadership, Officership, Army Values and Ethics, Personal Development, and small unit tactics at the platoon level. At the conclusion of this course, Cadets will be capable of planning, coordinating, navigating, motivating, and leading a squad and platoon in the execution of a mission during a classroom PE, a Leadership Lab, or during a Leader

Training Exercise (LTX). Cadets will be required to write peer evaluations and receive feedback on their abilities as a leader and how to improve those leader skills that can further develop them in to a successful Officer. This course includes reading assignments, homework assignments, small group assignments, briefings, case studies, and practical exercises, a mid-term exam, and a final exam. Cadets will receive systematic and specific feedback on their leader attributes, values, and core leader competencies from their Cadre, other ROTC Cadre, and MSL IV Cadets who will evaluate them using the Cadet Officer Evaluation System (OES). Successful completion of this course will help prepare the MSL III Cadets for the ROTC Cadet Leader Course (CLC), which they will attend in the summer at Fort Knox, KY.

III. COURSE DESIGN

This course was designed to be student-centric with the onus of learning on the student, but facilitated by the Cadre. Army Officers are expected to be life-long learners who take responsibility and personal initiative for their learning. Cadets must properly conduct their pre-class assignments to gain an understanding of the foundation on each subject in the course. Doing so will allow the Cadre to spend the majority of the class time on specific areas that are least understood from the lessons, rather than re-teaching the subject from scratch. Cadets are expected to do homework so the Cadre can spend more time sharing his/her wealth of personal and professional knowledge and experiences with the class. Class will be conducted in an interactive manner with ample opportunities for small group discussions and practical exercises. Everyone will be responsible for contributing to the success of the learning experience.

IV. COURSE OBJECTIVES / EXPECTATIONS

- The Army Profession – Live honorably and build trust
- Professional – Demonstrate intellectual, military and physical competence
- Adaptability – Think critically and creatively, make sound and timely decisions
- Teamwork – Develop, lead and inspire; Communicate and interact effectively
- Lifelong Learning and Comprehensive Fitness – Pursue excellence and continue to grow
- Comprehensive Fitness – Achieve balance, resiliency, and strong and winning spirit

V. POLICIES AND PROCEDURES

Attendance Policy

Unless otherwise stated in the course syllabus/outline, or unless an absence is excused in accordance with this policy, Cadets are expected to attend and participate in all scheduled class meetings. Cadre are expected to communicate class attendance and participation requirements in the course syllabus/outline. Cadets are responsible for meeting the attendance and participation requirements in each course. If there are any questions or concerns over the requirements, Cadets should speak directly to the Cadre at the beginning of the semester.

- *Notification of Cadre*

1) Planned Absences. Cadets must notify Cadres at least one week prior to the planned absences. If the absence is for military service the Cadets should provide to the Cadre a copy of the military orders or documents.

2) Illness or other extenuating circumstances. Cadets should notify the Cadre directly of absence due to illness or other extenuating circumstance. Cadets must bring a Doctor's note in the event of missed class/lab to the Cadre.

• *Make up missed work*

1) With Cadre permission, make-up exams and assignments will be scheduled by the Cadre within a reasonable time. Make-up exams and assignments will be equivalent to and no more difficult than the original assignments.

2) A Cadet who misses multiple class periods should seek advice from the Cadre about the advisability of continuing in the course or requesting an Incomplete grade (if the Cadet is otherwise eligible for an Incomplete).

Participation

Cadets are expected to participate actively in learning through critical reflection, inquiry, dialogue, group interactions, and field exercises. This includes participating in class discussion, sharing personal perspectives and experiences related to principles discussed in class or reading, working with fellow students to engage in class exercises, leading lab exercises, and contributing to ROTC and university events.

Uniforms and Appearance

ACU (Army Combat Uniform)

Cadets in the National Guard and Reserves are expected to wear ACUs to all classes and adhere to Army Regulation 670-1 with regard to uniforms and appearance.

Unacceptable Classroom Attire

Cutoffs, athletic wear, spandex or Lycra such as biker shorts, tank tops, tube tops, halter tops with spaghetti straps, underwear as outerwear, beach wear, midriff length tops, provocative attire, off-the-shoulder tops, evening wear, and workout clothes or shoes, etc.

Appropriate Business Casual Attire

Casual business attire will be worn on special occasions and during events. Appropriate casual business attire for Cadets includes the following:

Male: Slacks, Polo shirts with collars, Oxford button-down shirts, sweaters and cardigans, and loafers and dress shoes

Female: Slacks, walking shorts, button-down shirts, polo shirts, shorts, pencil skirt, loafers, sweaters, and dress shoes

Unacceptable Business Casual Attire

Plain or pocket T-shirts, T-shirts with logos, cutoffs, athletic wear, blue denim jeans, spandex or Lycra such as biker shorts, tennis shoes, tank tops, tube tops, halter tops with spaghetti straps, deck shoes, underwear as outerwear, beach wear, midriff length tops, provocative attire, off-the-shoulder tops, evening wear, and workout clothes or shoes, etc.

*** Consult Cadre for questions or confirmation ***

Collaboration

Cadets are encouraged to work together with their fellow MSL III Cadets and seek guidance and help from the Cadre, MSL IV Cadets and other ROTC Cadre.

On-line Conduct

As members of the Army Team, contracted Cadets' actions and interactions, in and outside of the classroom environment, online and offline, reflect on the Army and the Army Values. All Cadets are responsible to uphold the Army standards and values including online conduct when communicating with any form of electronic media.

Any type of online misconduct such as harassment, bullying, hazing, stalking, discrimination, or retaliation that undermines the dignity and respect of another individual, is not consistent with Army Values, will NOT be condoned and subject to criminal, disciplinary, and/or administrative action.

It is every individuals' (Soldier, Army Civilian, contractor, and Family member) duty to understand the laws and regulations pertaining to Online Conduct. It is every leader's responsibility to enforce those laws and regulations pertaining to Online Conduct.

For more information please refer to AR 600-20, Army Command Policy, para 1-4, 4-19, Chapter 7, and AR 600-100.

Inappropriate Relationships

Per Army Directive 2016-17 (Protecting Against Prohibited Relations During Recruiting and Entry-Level Training and IAW Department of Defense Instructions (DoDI) 1304.33 (Protecting Against Inappropriate Relations During Recruiting and Entry Level Training).

The Army and all Army personnel (including any Army military, civilian, or contractor personnel) will treat each prospect, applicant, recruit, and trainee with dignity and respect as they pursue their aspiration of serving in the military. Army policy prohibits inappropriate relations between recruiters and prospects, applicants, and/or recruits and between trainers providing entry-level training and trainees. At a minimum and as required, the prospect, applicant, recruit, trainee, recruiter, or trainer will complete the following administrative actions. Commanders may add requirements to this list.

(1) Trainers providing entry-level training will sign a DD Form 2982 that acknowledges their understanding of the prohibitions listed in paragraph 5d and their responsibilities regarding the policies to avoid the inappropriate behaviors and relations outlined in this directive. The DD Form 2982 will be recertified annually. The form will be locally filed and kept for 1 year after the trainer has left the unit.

(2) At the onset of the first training session, trainers will brief trainees on the policies in this directive and provide information that trainees can use to contact someone in leadership if they wish to report any issue related to a trainer's inappropriate conduct.

(3) Trainees will sign a DD Form 2983 to acknowledge their understanding and responsibilities as outlined in this directive no later than the first day of entry-level training. The DD Form 2983 will be locally filed and kept until 6 months after the trainee has left the unit.

NOTE: See ROTC Blackboard BOLC A Curriculum and Course Materials (Protecting Against Inappropriate Relations) for Army Directive 2016-17 and DoDI 1304.33 and Policy Letter materials.

Academic Integrity Statement

The ROTC Program is strongly committed to nurturing of academic excellence, including truth, honesty, and personal integrity. The Cadre expects all Cadets to maintain high ethical standards and adhere to the PVAMU Student Rights and Responsibilities. (<https://www.pvamu.edu/student-life/>)

VI. GRADING POLICY

Total: 100%

PT Attendance	10%	Assignments	10%
APFT (Diagnostic)	5%	Quizzes	10%
APTF (Record)	10%	Mid-Term Exam	10%
Class Participation*	10%	Final Exam	15%
Lab Participation	10 %	Event Participation	5%
FTX Participation	5%		

Letter Grades

- 90% & above = A
- 80% & above = B
- 70% & above = C
- 60% & above = D
- 59% & below = F

*** All late papers and assignments will receive a 10% reduction in grade ***

VII. APFT

As a future officer, you are expected to set the example for physical fitness according to Army regulations. You will be required to take a diagnostic APFT at the beginning of the spring semester and a for-record APFT at the end of the semester.

VIII. OVERVIEW OF CLASS SESSIONS AND LAB SCHEDULES

DATE	COURSE NO.	COURSE NAME
23Aug16	MSL301-L01	Course Overview
	N/A	Initial Counseling
25Aug16	MSL301-L02	OML & Standardized Testing Overview

	MSL301LAB01	CDR's Time & BN SOP
30Aug16 01Sep16	MSL301-L03 MSL301-L04 MSL301LAB02	Training Management Process Rehearsals and Pre-Execution Checks Leadership Lab Practicum - Drill & Ceremonies (Individual)
06Sep16 08Sep16	MSL301-L05 MSL301LAB03 LAB	After Action Reviews (AAR) Drill & Ceremonies (Squad & Platoon) Water Training @ Pool (Call Cadets)
13Sep16 15Sep16	MSL301-L08 MSL301-L10 LAB / MSL301-L11	Map Reading Land Navigation Navigational Methods and Route Planning
20Sep16 22Sep16	MSL301-L14 MSL301LAB06 N/A LAB / MSL301-L13	METT-TC Orienteering Land Navigation Review and Q&A Route Planning PE
27Sep16 29Sep16	MSL301LAB04 MSL301-L17 LAB	Team Building Mission Command Dinner & a Movie: The Junction Boys (All Cadets)
04Oct16 06Oct16	MSL301LAB09 N/A MSL301-L19 LAB	PCC / PCI (ICW LTX) Property Accountability Movement and Maneuver Water Training @ Pool (Call Cadets)
11Oct16 13Oct16	MSL301-L22 N/A MSL301-L07 LAB	Intelligence Mid-Term Review (Kahoot) Army Digital Training Overview Team Building Exercises
18Oct16 20Oct16	N/A MSL301-L20 & L26 LAB MSL301LAB12	Mid-Term Branch Orientation Briefings (IN, AR, AV, FA, AD) Culture & Resiliency Counseling
25Oct16 27Oct16	MSL301-L29 & L32 MSL301-L23 & L29 LAB	Branch Orientation Briefings (FI, MS, EN, MP, CM) MSL301L23 Branch Orientation Briefings (MI, SC, CEM, OD, TC, QM, AG) Guest Speaker (ROCK) (All Cadets)
01Nov16 03Nov16	MSL301-L25 MSL301-L28 MSL301LAB08	Fires Sustainment Basic Survival Skills
08Nov16 10Nov16	MSL301-L31 MSL301-L34 LAB	Protection Leadership Behavior and Peer Evaluations Water Training @ Pool (Call Cadets)

15Nov16	MSL301-L35	Peer Leadership PE
17Nov16	MSL301LAB10 LAB	Military Communication Guest Speaker (Military) (All Cadets)
22Nov16	N/A	Final Review (Kahoot)
29Nov16	N/A	Final
06Dec16	N/A	Counseling

IX. COURSE DESCRIPTION

DATE	COURSE INFORMATION
<u>23Aug16</u> Day 1	<p>MSL301-L01 / Course Overview</p> <p><i>Student Handout:</i> 1) Syllabus 2) MS III Course Calendar _Fall 2016 3) Talent Management Program (CTMP) Documents 4) Personal Information Form (Due in class)</p> <p>N/A / Initial Counseling</p> <p><i>Student Handout:</i> 1) Initial Counseling – DA Form 4856 (Sign in class)</p>
<u>25Aug16</u> Day 2	<p>MSL301-L02 / OML & Standardized Testing Overview</p> <p><i>Student Handout:</i> 1) OML & Standardized Testing Overview CLA Rubric 2) OML & Standardized Testing Overview IH1, IH2, IH3 3) OML & Standardized Testing Overview SH1 MAT Study Guide, SH2 Strategies, SH3 CLA Study Guide</p> <p><i>Resources:</i> 1) ADRP 7-0, Training Units and Developing Leaders, Aug 2012; pp 3-1, 3-2, 3-7 - 3-12 2) [T] Officership, [C] Training Management, [S] Train for Unified Land Operations I (Training Management) 3) [T] Officership, [C] Training Management, [S] Planning and Execution Methodologies 4) [T] Officership, [C] Training Management, [S] MDMP/TLP Unit Training Plan Development Process</p> <p>*** [T] Track, [C] Chapter, [S] Section ***</p> <p>MSL301LAB01 / CDR's Time & BN SOP</p> <p><i>Resources:</i> 1) Cadet eBook [T] Leadership [C] Leadership Development Program [S] Cadet Command's LDP http://www.rotcebooks.net/Leadership/index.html 2) AR 145-1 SROTC Program: Organization, Administration, and</p>

	<p>Training July 1996 (RAR 6 Sep 2011) http://Armypubs.Army.mil/epubs/pdf/r145_1.pdf</p> <p>3) US Army Cadet Command Cadet Handbook 2014 (formerly Known as the USACC TACSOP): https://rotc.blackboard.com/bbcswebdav/courses/BOLC_A_ROT_C_Instructor_Course_Material/Cadet%20Handbook%202014.pdf</p> <p>4) SROTC University Battalion SOP</p> <p>*** [T] Track, [C] Chapter, [S] Section ***</p> <p><i>Student Resources:</i> 1) ADP 6-22 / Army Leadership</p>
<p><u>30Aug16</u> Day 3</p>	<p>MSL301-L03 / Training Management Process (TLP)</p> <p><i>Watch:</i> 1) Video - Be prepared to discuss it in class</p> <p><i>Resources:</i> 1) FM 6-0 Commander and Staff Organization and Operations, May 2014; Ch 12 (Rehearsals) 2) ADRP 7-0 Training Units and Developing Leaders, Aug 2012; par 3-64 (Rehearsals) 3) FM 3-21.10 Infantry Rifle Company, Jul 2006; Ch 2 Sect IV, pp 2-54 - 2-55 (Pre-combat Checks and Inspections) 4) TLP for Planning a Training Event</p> <p><i>Student Handout:</i> 1) Training Management Process SH1, SH2</p> <p><i>Quiz:</i> 1) Training Management Process Quiz – 20 pts.</p>
<p><u>01Sep16</u> Day 4</p>	<p>MSL301-L04 / Rehearsals and Pre-Execution Checks (PECs)</p> <p><i>Resources:</i> 1) FM 6-0 Commander and Staff Organization and Operations, May 2014; Ch 12 (Rehearsals) 2) ADRP 7-0 Training Units and Developing Leaders, Aug 2012; par 3-64 (Rehearsals) 3) Read MSL300 Applied Leadership Lab Training Guide 4) Read FM 6-0, Co and Staff Org and Ops, May 2014; Ch 16 (After Action Reviews and Reports) 5) Read LG_to_AAR_Dec_2013 6) Read eBook [T] Tactics and Techniques, [C] The Plans and Orders Process, [S] Using the Eight Steps of the Troop Leading Procedures (After Action Reviews)</p> <p><i>Student Handout:</i> 1) Rehearsals SH #1, SH #2</p> <p>MSL301LAB02 / Leadership Lab Practicum - Drill & Ceremonies (Individual)</p> <p><i>Student Handout:</i> 1) Drill and Ceremonies (Individual) SH1, SH2 2) TC 3-21.5 Drill and Ceremonies, January 2012</p> <p><i>Additional Requirements:</i> 1) Outdoor attire and footwear required</p>

<u>06Sep16</u> Day 5	MSL301-L05 / After Action Reviews (AAR) <i>Watch:</i> 1) Video - Be prepared to discuss it in class <i>Student Handout:</i> 1) AAR SH1, SH2 2) AAR Example
<u>08Sep16</u> Day 6	MSL301LAB03 / Drill & Ceremonies (Squad & Platoon) <i>Student Handout:</i> 1) Drill and Ceremonies SH1, SH2 2) TC 3-21.5 Drill and Ceremonies, January 2012 <i>Additional Requirements:</i> 1) Outdoor attire and footwear required LAB / Water Training @ Pool (Call Cadets) <i>Additional Requirements:</i> 1) PT uniform, towels, goggles, flip flops, change of clothes, and any other items necessary for pool activities
<u>13Sep16</u> Day 7	MSL301-L08 / Map Reading <i>Student Handout:</i> 1) Map Reading PE 2) Map Reading Smart Sheet 3) See Packing List <i>Assignment:</i> 1) Identify terrain features to the assigned area (Due 15Sep16)
<u>15Sep16</u> Day 8	MSL301-L10 / Land Navigation <i>Student Handout:</i> 1) Land Navigation PE 2) Land Navigation Smart Sheet LAB / MSL301-L11 / Navigational Methods and Route Planning <i>Student Handout:</i> 1) Land Navigation Smart Sheet 2) Map Reading Smart Sheet <i>Additional Requirements:</i> 1) Outdoor attire and footwear required
<u>20Sep16</u> Day 9	MSL301-L14 / METT-TC <i>Quiz:</i> 1) Training Management Process Quiz – 20 pts. <i>Assignment:</i> 1) Analyze METT-TC for assigned location and situation (Due 27Sep16) - 10 pts. 2) Analyze OAKOC for assigned location (Due 27Sep16) - 10 pts. 3) Analyze ASCOPE for assigned location (Due 27Sep16) - 10 pts.
<u>22Sep16</u>	MSL301-L07 / Army Digital Training Overview

Day 10	<p>N/A / Land Navigation Review and Q&A</p> <p>LAB / MSL301-L13 / Route Planning PE</p> <p><i>Student Handout:</i> 1) Route Planning PE Instructor HO1, HO2</p> <p><i>Additional Requirements:</i> 1) Outdoor attire and footwear required</p>
<u>27Sep16</u> Day 11	<p>MSL301LAB04 / Team Building</p> <p><i>Watch:</i> 1) Video - Be prepared to discuss it in class</p> <p><i>Student Handout:</i> 1) Team Building SH1, SH2, SH3</p> <p><i>Additional Requirements:</i> 1) Outdoor attire and footwear required</p>
<u>29Sep16</u> Day12	<p>MSL301-L17 / Mission Command</p> <p><i>Student Handout:</i> 1) Mission Command SH1, SH2, SH3</p> <p><i>Quiz:</i> 1) Mission Command Quiz – 20 pts.</p> <p><i>Assignment:</i> 1) 3-4 page paper on the definition and importance of Mission Command (Double space, citation if any)</p> <p>LAB / Dinner & a Movie: The Junction Boys (All Cadets)</p>
<u>04Oct16</u> Day 13	<p>MSL301LAB09 / PCC / PCI (ICW LTX)</p> <p><i>Resources:</i> 1) US Pre-Combat Inspections (PCIs) 2) PCC / PCI Checklist V1, V2, V3 3) MOLLE2 Use-Care Nov 2006 4) FM 7-22.7 The Army Noncommission Officer Guide 5) FM 3-21.10 The Infantry Rifle Company July 2006 6) TC 3-21.5 D&C Platoon Drill Ch 7 Sec III 7) TC 3-21.5 D&C Company Drill Ch 8 Sec III 6) AR 1-201 Army Inspection Policy Ch 3</p> <p><i>Student Handout:</i> 1) PCC / PCI Check on Learning</p> <p>N/A / Property Accountability</p> <p><i>Student Handout:</i> 1) Property Accountability Smart Sheet</p>
<u>06Oct16</u> Day 14	<p>MSL301-L19 / Movement and Maneuver</p> <p><i>Watch:</i> 1) Video - Be prepared to discuss it in class</p> <p><i>Quiz:</i> 1) Mission Command Quiz – 20 pts.</p>

	<p>LAB / Water Training @ Pool (Call Cadets)</p> <p><i>Additional Requirements:</i> 1) PT uniform, towels, goggles, flip flops, change of clothes, and any other items necessary for pool activities</p>
<p><u>11Oct16</u> Day 15</p>	<p>MSL301-L22 / Intelligence</p> <p><i>Student Handout:</i> 1) Intelligence SH</p> <p><i>Quiz:</i> 1) Mission Command Quiz – 20 pts.</p>
<p><u>13Oct16</u> Day 16</p>	<p>N/A / Mid-Term Review (Kahoot)</p> <p><i>Additional Requirements:</i> 1) Bring laptop or tablet to class</p> <p>LAB / MSL301LAB06 / Orienteering</p> <p><i>Resources:</i> 1) ADRP 1-02 2) FM 3-25.26 Map Reading 3) FM 3-25.26 Map Reading, Appendix F</p> <p><i>Student Handout:</i> 1) Terms and Military Symbols 2) Orienteering SH1, SH2 3) Orienteering Placard</p> <p>LAB / Team Building Exercises</p> <p><i>Student Handout:</i> 1) Team Building SH1, SH2, SH3</p> <p><i>Additional Requirements:</i> 1) Outdoor attire and footwear required</p>
<p><u>18Oct16</u> Day 17</p>	<p>N/A / Mid-Term</p> <p>A mid-term exam will be given to assess the Cadets' knowledge achieved during the first half of the semester.</p>
<p><u>20Oct16</u> Day 18</p>	<p>MSL301-L20 & L26 / Branch Orientation Briefings (IN, AR, AV, FA, AD)</p> <p><i>Pre-Class Assignment:</i> 1) Research Branch IN, AR, AV, FA, AD - Be ready to discuss in class</p> <p><i>Student Handout:</i> 1) Branch Orientation Briefings SH1, SH2, SH3</p> <p>LAB / Culture & Resiliency</p> <p><i>Watch:</i> 1) Video - Be prepared to discuss it in class</p> <p>MSL301LAB12 / Counseling</p>

	<p><i>Student Handout:</i> 1) Mid-Semester Counseling – DA Form 4856 (Sign in class)</p>
<p><u>25Oct16</u> Day 19</p>	<p>MSL301-L29 & L32 / Branch Orientation Briefings (FI, MS, EN, MP, CM)</p> <p><i>Pre-Class Assignment:</i> 1) Research Branch FI, MS, EN, MP, CM - Be ready to discuss in class</p> <p><i>Student Handout:</i> 1) Branch Orientation Briefings SH1, SH2, SH3</p>
<p><u>27Oct16</u> Day 20</p>	<p>MSL301-L23 & L29 / Branch Orientation Briefings (MI, SC, CEM, OD, TC, QM, AG)</p> <p><i>Pre-Class Assignment:</i> 1) Research Branch MI, SC, CEM, OD, TC, QM, AG – Be ready to discuss in class</p> <p><i>Student Handout:</i> 1) Branch Orientation Briefings SH1, SH2, SH3</p> <p>LAB / Guest Speaker (ROCK) (All Cadets)</p> <p><i>Additional Requirements:</i> 1) Business casual attire</p>
<p><u>01Nov16</u> Day 21</p>	<p>MSL301-L25 / Fires</p> <p><i>Watch:</i> 1) Video - Be prepared to discuss it in class</p> <p><i>Quiz:</i> 1) Fires Quiz – 20 pts.</p>
<p><u>03Nov16</u> Day 22</p>	<p>MSL301-L28 / Sustainment</p> <p><i>Watch:</i> 1) Video - Be prepared to discuss it in class</p> <p><i>Quiz:</i> 1) Sustainment Quiz – 20 pts.</p> <p>MSL301LAB08 / Basic Survival Skills</p>
<p><u>08Nov16</u> Day 23</p>	<p>MSL301-L31 / Protection</p> <p><i>Watch:</i> 1) Video - Be prepared to discuss it in class</p> <p><i>Quiz:</i> 1) Protection Quiz – 20 pts.</p>
<p><u>10Nov16</u> Day 24</p>	<p>MSL301-L34 / Leadership Behavior and Peer Evaluations</p> <p><i>Student Handout:</i> 1) Leadership Behavior and Peer Evaluations SH1, SH2, SH3</p> <p>LAB / Water Training @ Pool (Call Cadets)</p> <p><i>Additional Requirements:</i> • PT uniform, towels, goggles, flip flops, change of clothes, and any other items necessary for pool activities</p>

<u>15Nov16</u> Day 25	MSL301-L35 / Peer Leadership PE <i>Student Handout:</i> 1) Peer Leadership PE SH1, SH2
<u>17Nov16</u> Day 26	MSL301LAB10 / Military Communication <i>Student Handout:</i> 1) Military Communication SH1, SH2, SH3, SH4, SH5 Assignment: 1) Final Paper: Reflecting on the feedback you received from any peer evaluations and counseling, write a three to five page personal development plan that you can implement during your spring semester, MSL 302 course. Your paper will outline your plan to sustain your excellent ratings and what actions you will take or implement to improve your satisfactory and needs improvement ratings you received. (Due 29Nov16) LAB / Guest Speaker (Military) (All Cadets) <i>Additional Requirements:</i> 1) Business casual attire
<u>22Nov16</u> Day 27	N/A / Final Review (Kahoot) <i>Additional Requirements:</i> 1) Bring laptop or tablet to class
<u>29Nov16</u> Day 28	N/A / Final Exam A cumulative final exam will be given to assess the Cadets' knowledge achieved throughout the course of the semester.
<u>06Dec16</u> Day 29	N/A / Counseling <i>Student Handout:</i> 1) End of Semester Counseling – DA Form 4856 (Sign in class)

IX. COURSE PUBLICATIONS

NUMBER	TITLE	DATE	ADDITIONAL INFO
ADP 1	The Army	17Sep12	w/ch2, 06Aug 13
ADP 2-0	Intelligence	31Aug12	
ADP 3-0	Unified Land Operations	16May12	
ADP 3-07	Stability	31Aug12	w/ch1, 25Feb13
ADP 3-09	Fires	31Aug12	w/ch1, 25Feb13
ADP 3-28	Defense Support of Civil Authorities	14Jun13	

ADP 3-37	Protection	28Feb13	w/ch1, 28Feb13
ADP 3-90	Offense and Defense	31Aug12	
ADP 4-0	Sustainment	31Jul12	
ADP 5-0	The Operations Process	17May12	
ADP 5-0.1	Commander and Staff Officers Guide	14Sep12	
ADP 6-0	Mission Command	March 12	w/ch2, March 2014
ADP 6-22	Army Leadership	1Aug12	w/ch1, 10Sep12
ADP 7-0	Training Units and Leaders	23Aug12	
ADRP 1	The Army Profession	14Jun13	
ADRP 1-02	Operational Terms and Military Symbols	02Feb15	
ADRP 2-0	Intelligence	31Aug12	
ADRP 3-0	Unified Land Operations	16May12	
ADRP 3-07	Stability	31Aug12	w/ch1, 25Feb13
ADRP 3-09	Fires	31Aug12	w/ch1, 25Feb13
ADRP 3-28	Defense Support of Civil Authorities	14Jun13	
ADRP 3-37	Protection	28Feb13	w/ch1, 28Feb13
ADRP 3-90	Offense and Defense	31Aug12	
ADRP 4-0	Sustainment	31July12	
ADRP 5-0	The Operations Process	17May12	
ADRP 5-0.1	Commander and Staff Officers Guide	14Sep12	
ADRP 6-0	Mission Command	17May12	w/ch2, 28Mar14
ADRP 6-22	Army Leadership	01Aug12	w/ch1, 10Sep12
ADRP 7-0	Training Units and Leaders	23Aug12	
ATP 3-09.30	Techniques for Observed Fire	02Aug13	
ATP 5-19	Risk Management	April 14	w/ch1, 12Sep14
ATP 6-22.1	Counseling Process	01July14	
FM 2-0	Intelligence	15Apr14	

FM 3-05.70	Survival	17May02	
FM 3-21.8	The Infantry Rifle Platoon and Squad	March 07	
FM 6-0	Commanders and Staff Organization and Operations	05May14	
FM 6-22	Army Leadership: Competent, Confident, and Agile	12Oct06	w/ch1, 17July14
FM 7-22	Army Physical Readiness Training	26Oct12	w/ch1, 03May13
FM 27-10	Law of Land Warfare	July 1956	w/ch1, 15July76
CALL 07-19	Base Defense	March 07	
JP 3-0	Joint Operations	11Aug11	
JP 3-07	Stability Operations	29Sep11	
JP 5-0	Joint Operation Planning	11Aug11	
STP 21-1	Warrior Skills Level 1	14Apr14	
STP 21-24 SMCT	Warrior Leaders Skills Level 2, 3, and 4	09Sep08	
TC 3-21.5	Drill and Ceremony	20Jan12	
TC 3-25.26	Map Reading and Land Navigation	15Nov13	
	Unit Training Management	Dec 2013	ATN
	LG to Company Training Meetings	Dec 2013	ATN
	LG to AAR	Dec 2013	ATN
	Develop Unit METL		ATN
	Determine KCT to Train		ATN
AR 25-50	Preparing and Managing Correspondence	17May13	
AR 600-20	Command Policy	06Nov14	
AR 623-3	Evaluation Reporting System	31Mar14	
AR 670-1	Wear and Appearance of Uniforms and Insignia	10Apr15	

DA Pam 623-3	Evaluation Reporting System	31Mar14	
CCR 145-3	Reserve Officers Training Corps Precommissioning Training and Leadership Development	20Sep11	USACC Sharepoint
Cadet Text	SROTC eBook		ROTC Blackboard