

# ARMY ROTC MSL 201

## Army 2212 / 2771

FALL 2016

Department of Military Science College of Arts and Sciences

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Office Hours: M, W, F 9:00a.m. – 16:00p.m. Tue, Thurs 9:00a.m.—1500p.m.

Virtual Office Hours:

Course Location: Hobart Taylor Room 110

Class Meeting Days & Times: Tuesday and Thursday; 11:00 a.m. – 12:00 a.m.

Course Abbreviation and Number: ARMY 2212 / 2771

Catalog Description:

Prerequisites: ARMY 1111 / 1121

Co-requisites:

Required Text: MSL II Leadership and Decision Making

Recommended Text:

Access to Learning Resources: U.S. Army ROTC Blackboard:  
web: <https://rotc.blackboard.com/webapps/portal/frameset.jsp>  
PVAMU Library:  
phone: (936) 261-1500;  
web: <http://www.tamu.edu/pvamu/library/>  
University Bookstore:  
phone: (936) 261-1990;  
web: <https://www.bkstr.com/Home/10001-10734-1?demoKey=d>

### Course Overview:

*The goal of this course is to explore the dimensions of creative and innovative tactical leadership strategies and styles by examining team dynamics and two historical leadership theories that form the basis of the Army leadership framework (trait and behavior theories). Cadets practice aspects of personal motivation and team building in the context of planning, executing, and assessing team exercises and participating in leadership labs.*

### Course Objectives:

#### a. Leadership

- Explain the situational, transformational, and adaptive leadership theories and their relationship to the Army Leadership Requirements Model
  - Illustrate dimensions of transformational and situational leadership
  - Describe methods of assessing leadership styles
- Explain your personal approach to leadership  
Describe the LDP process of evaluating behavior

#### b. Personal Development

- Practice effective writing techniques in accordance with the Army standard for effective writing

c. **Officership**

- Demonstrate customs and courtesies of the Army Profession

d. **Tactics and Techniques**

- Explain the five paragraph format for an operations order
- Interpret an operation order
- Demonstrate terrain analysis and route planning skills
- List and describe the five aspects of military terrain using (OAKOC)
- Understand the linkage between Troop Leading Procedures (TLP), the Military Decision Making Process (MDMP), and the Operation Order (OPORD)
- Demonstrate knowledge of tactical movement under different METT-TC scenarios
- Explain how squads and platoons plan for and conduct patrols
- Describe the characteristics of the defense

e. **Values and Ethics**

- Apply Values and Ethics principles

**At the end of this course,** Cadets will be able to understand and perform basic leadership, individual, technical and tactical military skills. This course is designed to teach knowledge, skills, and attitudes essential for cadet in AROTC and a future officer in the United States Army. It will provide a sound concrete foundation for future performance as a leadership in any organization.

## Course Evaluation Methods

This course will utilize the following instruments to determine student grades and proficiency of the learning outcomes for the course.

**Exams** – written tests designed to measure knowledge of presented course material

**Exercises** – written assignments designed to supplement and reinforce course material

**Projects** – web development assignments designed to measure ability to apply presented course material

**Class Participation** – daily attendance and participation in class discussions

## Grading Matrix

MS 2212			MS 2271		
POINT SOURCE	MAX	%	POINT SOURCE	MAX	%
Class Attendance	100	10	LAB Attendance	100	10
Quizzes (Avg)	100	10	Details / Events Participation	100	10
Instructor Assessment	100	20	Instructor Assessment	200	20
Class Participation	100	10	Team Work	100	10
Oral Presentation	300	10	PT Attendance	100	10
Mid-Term Exam	100	20	Record APFT	300	30
Final Exam	200	20	FTX Attendance	100	10
<b>Total</b>	<b>1000</b>	<b>100</b>	<b>Total</b>	<b>1000</b>	<b>100</b>

### Grading Criteria & Attendance

Missed Requirement	Points	Missed Requirement	Points
Unexcused BN FTX	- 100	Late Assignment (2 Days)	- 50
Unexcused Lab	- 50	Late Assignment (3 Days)	- 75
Unexcused PT (Each)	- 25	Bonus Point Limit	+ 25
Class Absence (Each)	- 25	Failure to Complete 104R	- 25
Tardiness (Class)	-10	Tardiness (PT)	-10
Late Assignment (1 Day)	- 25	Failure to Turn in TA-50	No Final

### Grade Determination:

A = 1000 – 900pts;

B = 899 – 800pts;

C = 799 – 700pts;

D = 699 – 600pts;

F = 599pts or below

## Course Procedures

### Submission of Assignments:

#### 1. BRIEFINGS:

- a. **Military Briefs:** All cadets are required to execute **three military briefings**. These briefings will be 7-10 minute in length to the MS II Class and Instructor. The MSII Instructor is responsible for publishing the briefing schedule for the semester and will ensure that each cadet is scheduled for at least one briefing during the semester. Coordinating Instructions are as follows:
  - (1) Briefings will last between 7 and 10 minutes. (Not including questions.) Cadets must not exceed the given time or fall short of the minimum time limit. This will require a well-rehearsed product.

- (2) Cadets will use official military publications located in the battalion library
- (3) Cadets are required to use PowerPoint as the briefing medium.
- (4) This is a 300-point requirement.

2. **QUIZZES:** There will be a quiz on most block of instruction. ***You are expected to read the course materiel prior to the start of each class session.*** See Course Calendar for listing of classes to be taught during each session.

3. **TEXTBOOKS, EQUIPMENT, & UNIFORM:** It is a requirement that you carry a ***personal calendar*** and a ***notebook and/or something to write notes on with a pen or pencil to class.*** Army Regulations (AR), Field Manuals (FM), and other program texts will be made available to you either thru hard copy or internet online access. ***Failure to bring required textbooks, materials, equipment and other resources to class will result in -10 point deduction per class period under Instructor assessment as ill-prepared action.***

- a. ***Duty uniform will be worn all day 0800 – 1700 on days class is in session.*** This means that Contracted Cadets (only) will wear their uniform and maintain appearance ***In accordance with 670-1*** to all university classes on Tuesdays, Wednesdays (MS I cadets) and Thursdays during the duty day of 0800-1700.
- b. Duty uniform
  - (1) First Tuesday of each week: Class “A” or “B” Uniform
  - (2) Tuesday: ASU or appropriate civilian professional attire if not contracted
  - (3) Wednesday (MS I): ACU or appropriate civilian professional attire if not contracted
  - (4) Thursday: ACU or appropriate civilian attire if not contracted
  - (5) FTX/LAB: ACU and TA-50 per Panther Battalion SOP or appropriate OPORD. Non contracted cadets will wear civilian clothes or PT pants with PVAMU PT shirt

***\*A -10 point deduction will be assessed if failure to follow regulations. Students are being groomed , developed and prepared to become professionals in organizational leadership. Conduct unbecoming is unacceptable.***

4. **LABS:**

- a. LABs are conducted every Thursday from 1500 – 1700 hours. For accurate accountability ***there will*** be a sign in roster for all LABS. A ***48hr*** notice to the MS II instructor (via email or phone, not through secretary) will be required for all excused absences **NO EXCEPTIONS** Be sure to maximize all available time to participate in LAB.

5. **PHYSICAL TRAINING:**

- a. PT is a vital part of the Military Science Program. ***All MS II Cadets will attend PT three times a week, in order to prepare for advanced level. MS IV cadets are responsible for oversight of all PT sessions. Attendance is mandatory; a 25 point deduction will be leveraged for each unexcused absence! And a 10 point deduction will be leveraged per PT session for each tardiness unless at Instructors discretion. A failing APFT score will be graded as 60% regardless of the PT score on the 300 point scale.***
- b. AROTC offers a comprehensive PT program designed to develop and sustain the physical standards required to meet the Army physical training program. Our PT program is conducted IAW TC3-22.20 and run by the MSIV Cadet with Cadre oversight. The Army Physical Fitness Test will be given once a month and is required to be taken by all Cadets.
- c. PT sessions are conducted during the following time schedule:
 

<b>M-W-F</b>	<b>0545 – 0700 (Burluson-Ware Hall or TBD)</b>
<b>Every other Thurs.</b>	<b>0530 – 0700 Ruck March or swim (if available)</b>

6. **ATTENDANCE:** *Attendance at class, labs and PT is required.* As future officers, you are responsible for being prepared and in the right place at the right time with the right equipment and uniform. Failure to meet this standard will result in a reduction of your grade. ***Accumulation of more than 100 Accountability points***

**constitutes disqualification from receiving any bonus points and may result in disciplinary action by the Instructor.** Some additional coordinating instructions:

- a. Request for excused absences will be considered on a case-by-case basis **48hrs prior to** the actual absence. **Only the Instructor can approve excused absences. MS II Cadets must first inform their Instructor of any and all possible events, activities and situations that may present a cause for unaccountability. Failure to do so will automatically ensure a -15 pts for failure to follow instructions, which will fall under Instructor Assessment.**
- b. Cadets who demonstrate a pattern of tardiness will incur deducted points at the rate of **10 points** per event from their final class grade. **Be on time.**
- c. **You are required to attend all labs, ROTC functions, ROTC events as well as battalion training exercises and FTXs.**
- d. **No food of any kind will be allowed in class. Any beverages must have a sealable lid, no open containers.**
- e. If you are contracted as **National Guard, Reserves or SMP** a schedule of your Battle Assembly dates are required for up to **5months** out to alleviate conflict in training and additional class and or details requirements. Failure to turn in schedule by **11SEP2012** will be an **automatic -25 points** from Instructor assessment. NO EXCEPTIONS.
- f. **In order to receive credit** for attendance for all classes, labs, details, events and scheduled training sessions **you must sign in** for accountability.

**ELECTRONIC MAIL (EMAIL) & BLACKBOARD ALL Cadets are required to check their Blackboard accounts for assignments, quizzes, test, and announcements daily.**

#### **7. ACCOUNTABILITY:**

- a. Exercise proper care and accountability of all books, equipment, and uniforms issued to you, and **return all books and equipment prior to course completion.**
- b. You are required to properly sign for all uniforms and equipment and maintain accurate accountability of these items while in your possession. You are also responsible for turning in these items prior to the completion of each school semester. **Any Cadets failing to turn in assigned equipment will not be allowed to take his/her Final Exam until equipment has been turned in and accounted for with the Supply Technician. Failure to turn in equipment by the last class date will result in a letter grade of 'F'. Additionally, cadets may be placed on "Administrative Hold" status and reported to the University fiscal office and registrar office for failure to turn-in equipment.** This status will jeopardize any future enrollment at this program.
- c. **Details / Events points** will be divided into percentages based upon the number of events / details that have been performed during the semester.

#### **Formatting Documents:**

Microsoft Word is the standard word processing tool used at PVAMU. If you're using other word processors, be sure to use the "save as" tool and save the document in either the Microsoft Word, Rich-Text, or plain text format.

#### **Exam Policy**

Exams should be taken as scheduled. No makeup examinations will be allowed except under documented emergencies (See Student Handbook). The PMS is the only Cadre member authorized to excuse Cadets from scheduled exams.

# University Rules and Procedures

## **Disability statement (See Student Handbook):**

Students with disabilities, including learning disabilities, who wish to request accommodations in class should register with the Services for Students with Disabilities (SSD) early in the semester so that appropriate arrangements may be made. In accordance with federal laws, a student requesting special accommodations must provide documentation of their disability to the SSD coordinator.

## **Academic misconduct (See Student Handbook):**

You are expected to practice academic honesty in every aspect of this course and all other courses. Make sure you are familiar with your Student Handbook, especially the section on academic misconduct. Students who engage in academic misconduct are subject to university disciplinary procedures.

## **Forms of academic dishonesty:**

1. Cheating: deception in which a student misrepresents that he/she has mastered information on an academic exercise that he/she has not mastered; giving or receiving aid unauthorized by the instructor on assignments or examinations.
2. Academic misconduct: tampering with grades or taking part in obtaining or distributing any part of a scheduled test.
3. Fabrication: use of invented information or falsified research.
4. Plagiarism: unacknowledged quotation and/or paraphrase of someone else's words, ideas, or data as one's own in work submitted for credit. Failure to identify information or essays from the Internet and submitting them as one's own work also constitutes plagiarism.

## **Nonacademic misconduct (See Student Handbook)**

The university respects the rights of instructors to teach and students to learn. Maintenance of these rights requires campus conditions that do not impede their exercise. Campus behavior that interferes with either (1) the instructor's ability to conduct the class, (2) the inability of other students to profit from the instructional program, or (3) campus behavior that interferes with the rights of others will not be tolerated. An individual engaging in such disruptive behavior may be subject to disciplinary action. Such incidents will be adjudicated by the Dean of Students under nonacademic procedures.

## **Sexual misconduct (See Student Handbook):**

Sexual harassment of students and employers at Prairie View A&M University is unacceptable and will not be tolerated. Any member of the university community violating this policy will be subject to disciplinary action.

## **Attendance Policy:**

Prairie View A&M University requires regular class attendance. Excessive absences will result in lowered grades. Excessive absenteeism, whether excused or unexcused, may result in a student's course grade being reduced or in assignment of a grade of "F". Absences are accumulated beginning with the first day of class.

## **Student Academic Appeals Process**

Authority and responsibility for assigning grades to students rests with the faculty. However, in those instances where students believe that miscommunication, errors, or unfairness of any kind may have adversely affected the instructor's assessment of their academic performance, the student has a right to appeal by the procedure listed in the Undergraduate Catalog and by doing so within thirty days of receiving the grade or experiencing any other problematic academic event that prompted the complaint.

# Technical Considerations for Online and Web-Assist Courses

## Minimum Hardware and Software Requirements:

- Pentium with Windows XP or PowerMac with OS 9
- 56K modem or network access
- Internet provider with SLIP or PPP
- 8X or greater CD-ROM
- 64MB RAM
- Hard drive with 40MB available space
- 15" monitor, 800x600, color or 16 bit
- Sound card w/speakers
- Microphone and recording software
- Keyboard & mouse
- Netscape Communicator ver. 4.61 or Microsoft Internet Explorer ver. 5.0 /plug-ins
- Participants should have a basic proficiency of the following computer skills:
  - Sending and receiving email
  - A working knowledge of the Internet
  - Proficiency in Microsoft Word
  - Proficiency in the Acrobat PDF Reader
  - Basic knowledge of Windows or Mac O.S.

**Netiquette (online etiquette):** students are expected to participate in all discussions and virtual classroom chats when directed to do so. Students are to be respectful and courteous to others in the discussions. Foul or abusive language will not be tolerated. When referring to information from books, websites or articles, please use APA standards to reference sources.

**Technical Support:** Students should call the Prairie View A&M University Helpdesk at 936-261-2525 for technical issues with accessing your online course. The helpdesk is available 24 hours a day/7 days a week. For other technical questions regarding your online course, call the Office of Distance Learning at 936-261-3290 or 936-261-3282

## Communication Expectations and Standards:

All emails or discussion postings will receive a response from the instructor within 48 hours.

You can send email anytime that is convenient to you, but I check my email messages continuously during the day throughout the work-week (Monday through Friday). I will respond to email messages during the work-week by the close of business (5:00 pm) on the day following **my receipt** of them. Emails that I receive on Friday will be responded to by the close of business on the following Monday.

## Submission of Assignments:

Assignments, Papers, Exercises, and Projects will distributed and submitted through your online course. Directions for accessing your online course will be provided. Additional assistance can be obtained from the Office of Distance Learning.

## Discussion Requirement:

Because this is an online course, there will be no required face to face meetings on campus. However, we will participate in conversations about the readings, lectures, materials, and other aspects of the course in a true seminar fashion. We will accomplish this by use of the discussion board.

Students are required to log-on to the course website often to participate in discussion. It is strongly advised that you check the discussion area daily to keep abreast of discussions. When a topic is posted, everyone is required to participate. The exact use of discussion will be determined by the instructor.

**It is strongly suggested** that students type their discussion postings in a word processing application and save it to their PC or a removable drive before posting to the discussion board. This is important for two reasons: 1) If for some reason your discussion responses are lost in your online course, you will have another copy; 2) Grammatical errors can be greatly minimized by the use of the spell-and-grammar check functions in word processing applications. Once the post(s) have been typed and corrected in the word processing application, it should be copied and pasted to the discussion board.