	2028						
		ement					
	FTPP			1			
Qty.	Capacity (Each)	Total Capacity	Units	Unit Estima	ate	Tota	l Estimat
1	1,700	1,700	tons	\$ 3	76	\$	639,200
1	160	160	hp	\$ 4	48	\$	71,680
1	160	160	hp	\$ 4	48	\$	71,680
1	1,100	1,100	tons	\$	13	\$	14,300
1	200	200	hp	\$	28	\$	5,567
1	1,700	1,700	tons	\$	48	\$	81,600
1	100	100	ft	\$ 2	70	\$	27,000
1	100	100	ft	\$ 3	00	\$	30,000
1	1	1	N/A	\$ 200,0	00	\$	200,000
Qty.	Capacity (Each)	Total Capacity	Units	Unit Estima	ate	Tota	l Estimate
1	30	30	pt.	\$ 2,0	00	\$	60,000
1	6	6	pt.	\$ 1,7	40	\$	10,43
1	8	8	pt.	\$ 1,7	40	\$	13,916
1	30	30	pt.	\$ 1,7	40	\$	52,186
			Cost	Sub-Tota	1	Tota	lEstimat
			2.0%	\$ 25,5	51	\$	1,303,11
			10%	\$ 127,7	57	\$	1,430,87
			10%	\$ 127,7	57	\$	1,558,63
						\$	1,558,63
			8%	\$ 124,6	i90	\$	1,683,32
			5%	\$ 77,9	32	\$	1,761,25
			2.0%	\$ 31,1	73	\$	1,792,42
			2.0%	\$ 31,1	73	\$	1,823,59
						\$	1.823.59
	0 Ton (Qty. 1 1 1 1 1 1 1 1 1 Qty. 1 1 1 1 1 1 1 1 1 1 1 1 1	O Ton Chiller Replace FTPP Qty. Capacity (Each) 1 1,700 1 160 1 160 1 160 1 160 1 1,700 1 1,100 1 1,700 1 1,00 1 1,00 1 100 1 100 1 100 1 300 1 6 1 8	O Ton Chiller Replacement FTPP Qty. Capacity (Each) Total Capacity 1 1,700 1,700 1 160 160 1 160 160 1 160 160 1 1,100 1,100 1 1,100 1,000 1 1,000 100 1 100 100 1 100 100 1 100 300 1 30 30 1 6 6 1 8 8	O Ton Chiller Replacement FTPP Qty. Capacity (Each) Total Capacity Units 1 1,700 1,700 tons 1 160 160 hp 1 160 160 hp 1 160 160 hp 1 100 1,100 tons 1 200 200 hp 1 1,700 1,700 tons 1 100 100 ft 1 100 100 ft 1 100 100 ft 1 100 100 ft 1 30 30 pt. 1 6 6 pt. 1 30 30 pt.	O Ton Chiller Replacement TPP Units Unit Estimation 1 1,700 1,700 tons \$ 3 1 160 160 hp \$ 4 1 1,100 1,100 tons \$ 5 1 1,700 1,700 tons \$ 5 1 100 100 ft \$ 2 1 100 100 ft \$ 3 1 1 1 N/A \$ 200,0 Qty. Capacity (Each) Total Capacity Units Unit Estima 1 30 30 pt. \$ 1,7 1	O Ton Chiller Replacement PTP Qty. Capacity (Each) Total Capacity Units Unit Estimate 1 1,700 1,700 tons \$ 376 1 160 160 hp \$ 448 1 160 160 hp \$ 448 1 160 160 hp \$ 448 1 1,100 1,100 tons \$ 13 1 200 200 hp \$ 28 1 1,700 1,700 tons \$ 48 1 1,00 100 ft \$ 270 1 100 100 ft \$ 200,000 1 1 1 N/A \$ 200,000 1 30 30 pt. \$ 2,000 1 1 1 N/A \$ 2,000 1 30 30 pt. \$ 1,740 1 30 30 pt. \$ 1,740 1 8 <td>O Ton Chiller Replacement Image: style styl</td>	O Ton Chiller Replacement Image: style styl









APPENDIX E LIFE CYCLE COST ANALYSIS

Life Cycle Cost Analysis (LCCA)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Base Case - Central Steam	0	1	2	3	4	5	9	7	8	6
Capital Investments										
Initial Cost / Payments	\$0	\$16,455,350	\$7,290,287	\$10,478,146	\$4,160,271	\$5,814,307	\$23,544,096	\$8,374,291	\$4,500,780	\$5,904,624
O&M - Annually Recurring Costs										
Boiler Maintenance	\$71,910	\$73,708	\$77,168	\$79,097	\$81,966	\$84,015	\$96,282	\$99,842	\$103,198	\$105,939
Chiller Maintenance	\$77,925	\$79,873	\$83,417	\$85,502	\$89,092	\$91,319	\$104,347	\$108,427	\$112,433	\$115,487
Utility Costs										
Natural Gas	\$348,046	\$382,531	\$438,284	\$488,779	\$500,990	\$507,410	\$582,408	\$610,271	\$637,249	\$664,974
Electricity	\$2,828,208	\$2,864,569	\$3,059,832	\$3,325,780	\$3,474,176	\$3,767,336	\$4,075,791	\$4,168,887	\$4,384,757	\$4,557,140
Total Base Case Operating Expense	\$3,326,089	\$19,856,031	\$10,948,987	\$14,457,304	\$8,306,495	\$10,264,388	\$28,402,924	\$13,361,718	\$9,738,417	\$11,348,164
Option 1 - Local Heating	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Capital Investments										
Initial Cost / Payments	0\$	\$12,247,725	\$6,429,825	\$8,751,890	\$3,311,439	\$3,468,898	\$20,447,714	\$6,473,583	\$3,261,665	\$4,253,627
O&M - Annually Recurring Costs										
Boiler Maintenance	\$107,865	\$110,562	\$115,751	\$118,645	\$122,949	\$126,023	\$144,423	\$149,763	\$154,797	\$158,908
Chiller Maintenance	\$77,925	\$79,873	\$83,417	\$85,502	\$89,092	\$91,319	\$104,347	\$108,427	\$112,433	\$115,487
Utility Costs										
Natural Gas	\$313,241	\$344,278	\$394,455	\$439,901	\$450,891	\$456,669	\$524,167	\$549,244	\$573,524	\$598,476
Electricity	\$2,828,208	\$2,864,569	\$3,059,832	\$3,325,780	\$3,474,176	\$3,767,336	\$4,075,791	\$4,168,887	\$4,384,757	\$4,557,140
Total Option 1 Operating Expense	\$3,327,239	\$15,647,007	\$10,083,281	\$12,721,719	\$7,448,547	\$7,910,245	\$25,296,443	\$11,449,903	\$8,487,175	\$9,683,639
Option 2 - Central HHW	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Capital Investments										
Initial Cost / Payments	\$0	\$2,825,925	\$9,496,599	\$8,644,201	\$3,210,992	\$3,062,722	\$37,279,505	\$11,888,046	\$10,658,589	\$3,395,658
O&M - Annually Recurring Costs										
Boiler Maintenance	\$64,719	\$66,337	\$69,451	\$71,187	\$73,770	\$75,614	\$86,654	\$89,858	\$92,878	\$95,345
Chiller Maintenance	\$77,925	\$79,873	\$83,417	\$85,502	\$89,092	\$91,319	\$104,347	\$108,427	\$112,433	\$115,487
Utility Costs										
Natural Gas	\$313,241	\$344,278	\$394,455	\$439,901	\$450,891	\$456,669	\$524,167	\$549,244	\$573,524	\$598,476
Electricity	\$2,828,208	\$2,864,569	\$3,059,832	\$3,325,780	\$3,474,176	\$3,767,336	\$4,075,791	\$4,168,887	\$4,384,757	\$4,557,140
Total Option 2 Operating Expense	\$3,284,093	\$6,180,982	\$13,103,755	\$12,566,572	\$7,298,920	\$7,453,660	\$42,070,464	\$16,804,462	\$15,822,180	\$8,762,107
Option 3 - Central/Local Heating Combination										
Capital Investments										
Initial Cost / Payments	\$0	\$6,147,950	\$7,068,605	\$11,809,183	\$4,152,544	\$9,294,518	\$5,051,625	\$5,444,181	\$7,240,968	\$4,247,383
O&M - Annually Recurring Costs										
Boiler Maintenance	\$74,028	\$75,879	\$79,440	\$81,426	\$84,380	\$86,490	\$99,118	\$102,782	\$106,237	\$109,059
Chiller Maintenance	\$66,793	\$68,463	\$71,500	\$73,288	\$76,365	\$78,274	\$89,441	\$92,937	\$96,371	\$98,988
Utility Costs										
Natural Gas	\$345,958	\$380,236	\$435,654	\$485,846	\$497,984	\$504,366	\$578,913	\$606,610	\$633,426	\$660,984
Electricity	\$2,966,618	\$3,004,817	\$3,209,673	\$3,488,658	\$3,644,353	\$3,951,976	\$4,275,769	\$4,373,467	\$4,599,956	\$4,780,804
Total Option 3 Operating Expense	\$3,453,397	\$9,677,344	\$10,864,872	\$15,938,401	\$8,455,625	\$13,915,623	\$10,094,865	\$10,619,977	\$12,676,958	\$9,897,219

Life Cycle Cost Analysis (LCCA)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Base Case - Central Steam	10	11	12	13	14	15	16	17	18	19
Capital Investments										
Initial Cost / Payments	\$8,824,903	\$1,131,019	\$1,104,154	\$897,411	\$991,908	\$3,358,603	\$5,601,040	\$3,986,640	\$756,434	\$856,876
O&M - Annually Recurring Costs										
Boiler Maintenance	\$108,587	\$122,476	\$126,805	\$130,920	\$134,370	\$137,729	\$153,442	\$158,670	\$163,674	\$167,961
Chiller Maintenance	\$118,374	\$133,152	\$138,099	\$142,976	\$146,818	\$150,489	\$167,241	\$173,200	\$179,096	\$183,867
Utility Costs										
Natural Gas	\$690,824	\$787,885	\$823,832	\$854,396	\$883,839	\$905,104	\$1,001,173	\$1,031,663	\$1,069,443	\$1,093,106
Electricity	\$4,822,821	\$5,206,155	\$5,414,622	\$5,581,695	\$5,701,048	\$5,868,627	\$6,206,701	\$6,319,867	\$6,464,675	\$6,622,966
Total Base Case Operating Expense	\$14,565,509	\$7,380,686	\$7,607,511	\$7,607,397	\$7,857,983	\$10,420,551	\$13,129,598	\$11,670,040	\$8,633,323	\$8,924,776
Option 1 - Local Heating	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Capital Investments										
Initial Cost / Payments	\$7,576,820	\$1,134,955	\$983,114	\$838,135	\$892,999	\$3,358,603	\$4,909,260	\$3,848,173	\$689,369	\$744,971
O&M - Annually Recurring Costs										
Boiler Maintenance	\$162,881	\$183,714	\$190,207	\$196,379	\$201,555	\$206,593	\$230,164	\$238,005	\$245,511	\$251,941
Chiller Maintenance	\$118,374	\$133,152	\$138,099	\$142,976	\$146,818	\$150,489	\$167,241	\$173,200	\$179,096	\$183,867
Utility Costs										
Natural Gas	\$621,742	\$709,096	\$741,448	\$768,956	\$795,455	\$814,593	\$901,056	\$928,497	\$962,499	\$983,795
Electricity	\$4,822,821	\$5,206,155	\$5,414,622	\$5,581,695	\$5,701,048	\$5,868,627	\$6,206,701	\$6,319,867	\$6,464,675	\$6,622,966
Total Option 1 Operating Expense	\$13,302,638	\$7,367,072	\$7,467,490	\$7,528,141	\$7,737,876	\$10,398,905	\$12,414,422	\$11,507,742	\$8,541,150	\$8,787,540
Ontion 2 - Centrel HHW	2002	2078	0000	2030	2031	2032	2033	2034	3035	2036
Canital Investments				0001		1	200			
Capital Investments	\$7 775 734	¢1 537 766	\$1 020 771	\$853 798	¢938 215	¢3 358 603	\$6 374 467	\$3 897 300	\$206 525	\$796 178
D&M - Annually Recurring Costs		00.11.00174		0	0	00000000A	101 11 10104	000/100/04		0-1
Boiler Maintenance	\$97.729	\$110.228	\$114.124	\$117.828	\$120.933	\$123.956	\$138.098	\$142,803	\$147.307	\$151.165
Chiller Maintenance	\$118,374	\$133,152	\$138,099	\$142,976	\$146,818	\$150,489	\$167,241	\$173,200	\$179,096	\$183,867
Utility Costs										
Natural Gas	\$621,742	\$709,096	\$741,448	\$768,956	\$795,455	\$814,593	\$901,056	\$928,497	\$962,499	\$983,795
Electricity	\$4,822,821	\$5,206,155	\$5,414,622	\$5,581,695	\$5,701,048	\$5,868,627	\$6,206,701	\$6,319,867	\$6,464,675	\$6,622,966
Total Option 2 Operating Expense	\$13,435,899	\$7,696,397	\$7,429,064	\$7,464,753	\$7,702,469	\$10,316,268	\$13,787,564	\$11,456,666	\$8,460,102	\$8,737,921
Option 3 - Central/Local Heating Combination										
Capital Investments										
Initial Cost / Payments	\$5,431,399	\$6,319,009	\$759,862	\$709,933	\$727,682	\$776,288	\$4,710,336	\$1,547,486	\$544,321	\$557,929
O&M - Annually Recurring Costs										
Boiler Maintenance	\$111,785	\$126,083	\$130,539	\$134,775	\$138,327	\$141,785	\$157,961	\$163,343	\$168,494	\$172,907
Chiller Maintenance	\$101,463	\$114,131	\$118,370	\$122,551	\$125,844	\$128,990	\$143,350	\$148,457	\$153,511	\$157,601
Utility Costs										
Natural Gas	\$686,680	\$783,157	\$818,889	\$849,269	\$878,536	\$899,673	\$995,166	\$1,025,473	\$1,063,027	\$1,086,547
Electricity	\$5,059,646	\$5,462,030	\$5,680,779	\$5,856,090	\$5,981,316	\$6,157,253	\$6,512,175	\$6,630,945	\$6,782,905	\$6,948,993
Total Option 3 Operating Expense	\$11,390,973	\$12,804,410	\$7,508,439	\$7,672,619	\$7,851,705	\$8,103,989	\$12,518,988	\$9,515,703	\$8,712,258	\$8,923,976